



PENSANA_{Plc}

**Building a world-class
Mine to Magnet Supply Chain**

November 2026

LSE:PRE

Constructing one of the world's largest rare earth mines

PENSANA Plc

Mine in construction and on plan to become next major rare earth producer

Overview

- Developing Longonjo in Angola into one of the largest independent rare earth resources with the full backing of the Angolan Sovereign Wealth Fund (FSDEA)
- Project capex of US\$250 million on budget and on schedule, main construction +30% complete; first MREC production in 2028 over a 20-year mine life
- Producing initially 20,000 tpa of clean MREC, expanding to 40,000 tpa in Year 4, plus a heavy rare earth circuit targeting 122+ tpa of Dysprosium and Terbium — among the Western world's largest
- Clear mine-to-magnet strategy: Downstream separation and metal conversion, developing partnerships with established Japanese producers and U.S. OEM's
- Strong, resilient demand for Pensana's magnet feedstock, driven by EVs, robotics, automation and AI

World class deposit

One of only three ore bodies with >100kt NdPr reserve, larger resource than MP Materials

In construction and +30% complete

First production 2028 amid increased China restrictions

Resources expansion opportunity

20+ year mine life from near-surface reserve, material upside from resource expansion drilling

Longonjo: One of the world's largest and highest-grade rare earth mines

22Mt at 3.04% TREO JORC Reserve, targeting billion tonne Resource



Mine capital expenditure US\$250 million	Capital spend to date US\$50 million
Overall project 30% complete	Project procurement 61% capital committed
Initial production 2,400tpa NdPr & 73tpa DyTb	Production post 2030 expansion 4,200tpa NdPr & 122tpa DyTb

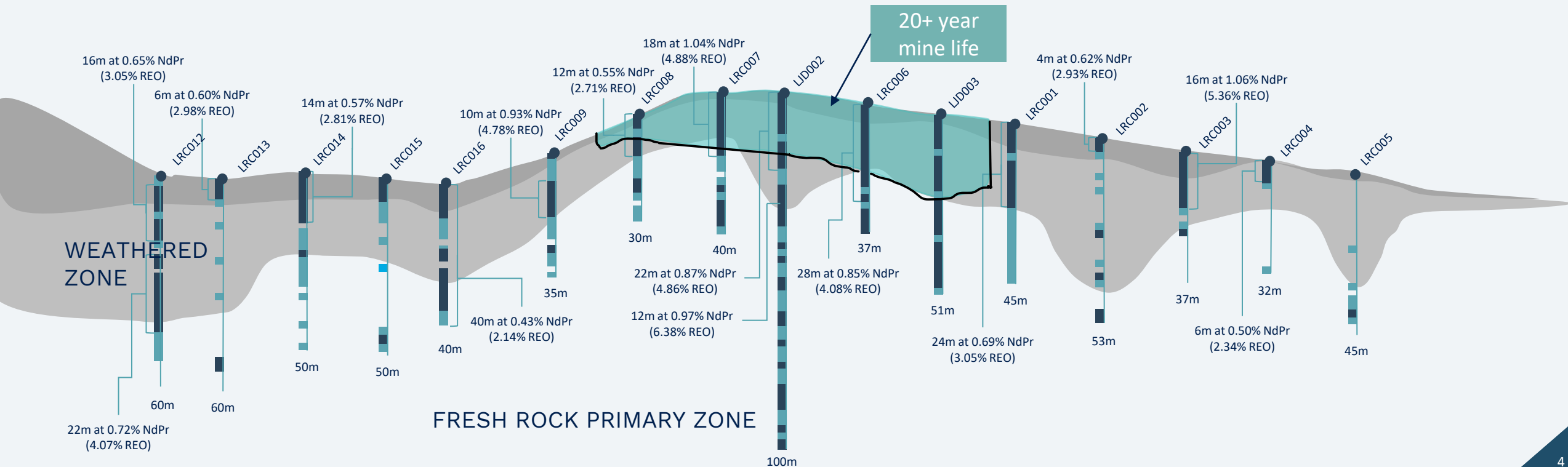
Project highlights

- Industry leading low capital and operating cost due to exceptional grade and infrastructure
- 25,000m drill program to increase the Mineral Resource Estimate to over a billion tonnes at similar grade
- Signed PPA for hydro power supply from Laúca Dam
- Export direct from Port of Lobito via U.S. Gov. backed Lobito Corridor railway
- Completion of site infrastructure & major earthworks
- Manufacture of major long-lead equipment packages substantially complete including Ball Mill, Calciner, Sulphuric Acid Plant & Thickeners

One of the world's largest rare earth deposits (approx. only 30% drilled)

Drill programme to increase resource to one billion tonnes making Longonjo one of the largest rare earth mine ever developed

- JORC Mineral Resource Estimate 313 million tonnes @ 1.43% REO (22 million tonnes @ 3.04% TREO Reserve)
- US\$11 million 25,000 metre programme to 100 metres depth to increase MRE to a billion tonnes at similar grade
- Thick surface blanket of high-grade mineralization over 1.5 km. Current Reserve based on top 30 metres only



Construction schedule +30% complete

Site works & process equipment manufacturing underway

PENSANA Plc



Concrete Batching Plant commissioned



Calcliner trial assembly completed



Construction camp completed



TSF boxcut underway



Aggregate plant commissioned



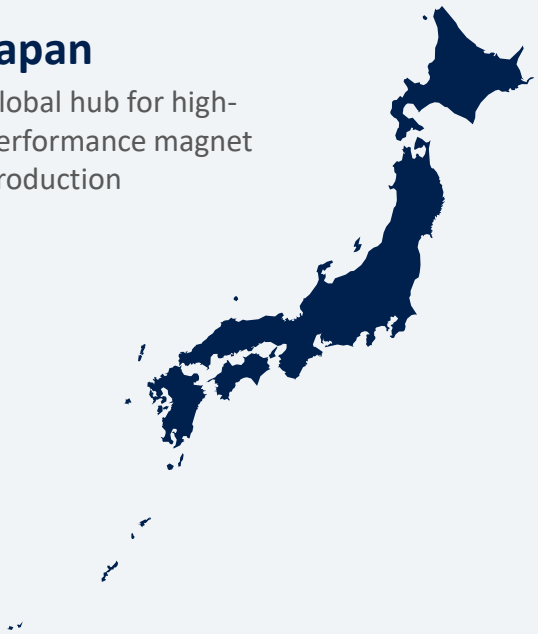
Bulk earthworks undertaken

Japan: The anchor market for Longonjo offtake

Since 2021 Pensana has built a five-year track record with Japan’s magnet supply chain

Japan

Global hub for high-performance magnet production



Strategic Japanese trading-house partners



September 2024 Offtake & co-operation MOU

- Up to 20,000 tpa MREC over five years
- Joint global marketing and magnet-metal supply chain
- METI Global South-funded study into separation and refining with Pensana (2025–26)



June 2025 Offtake MOU

- Up to 20,000 tpa MREC over five years
- Toyota Group’s trading company
- Independent supply chain via its rare earth processing plant in India

Magnet industry leader

Japanese market is the largest magnet producer globally accounting for greater than 30,000mt per year

Strong growth outlook

Japan’s permanent magnet market forecast to grow from US\$8.0bn (2025) to US\$12.1bn by 2030 – an 8.6% CAGR¹

Supply security priority

Around 85% of Japan’s neodymium supply comes from China² – diversified, non-China supply is a national priority

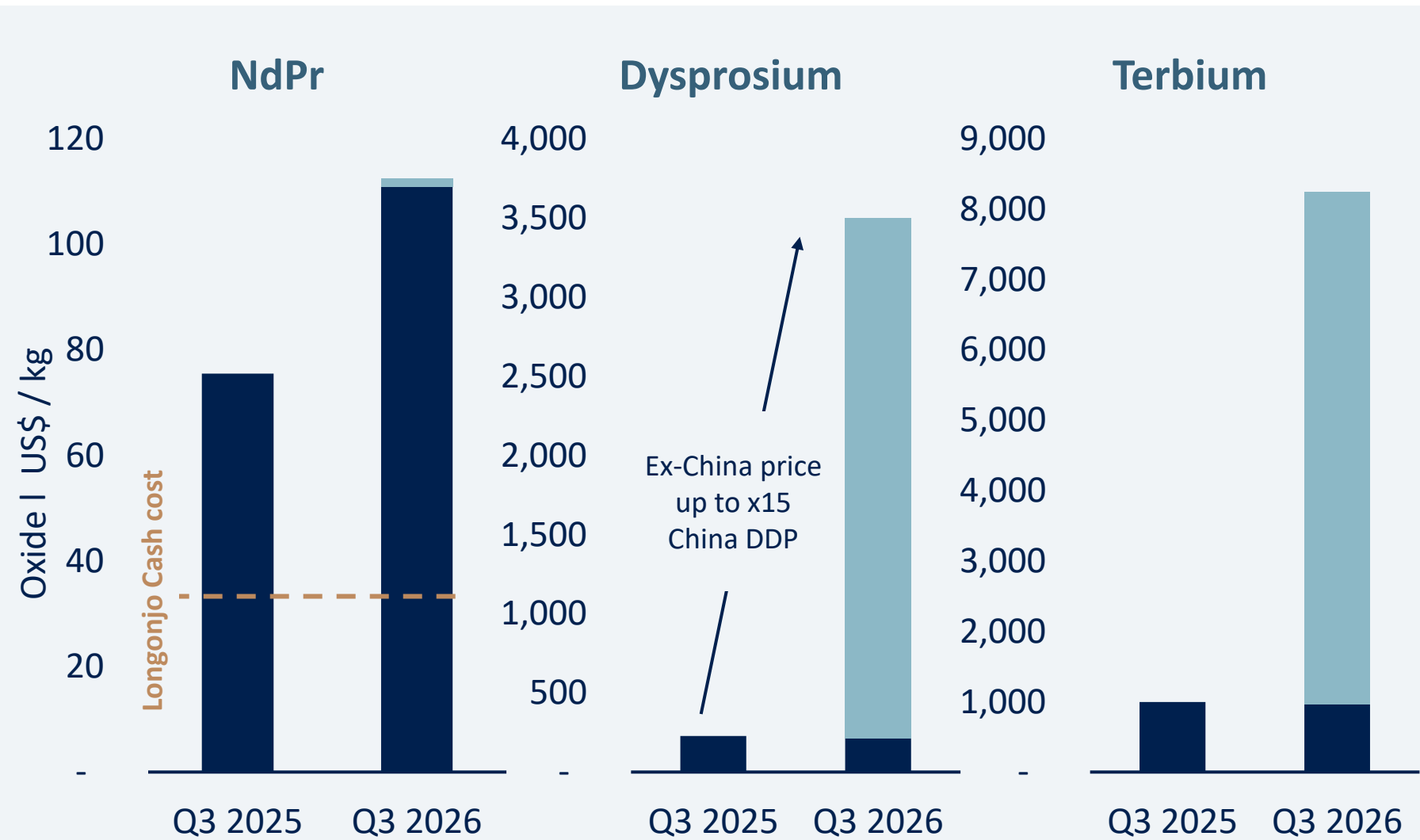
Five-year Japan track record



Sources: Pensana announcements (Sep 2024, Jun 2025); Hanwa press release (Oct 2025); ¹MarketsandMarkets (2025); ²Astute Analytica (2025).

Rising Ex-China Rare Earth prices

Strong NPV, growing Ex-China market and no floor price needed



Note:
Source: Benchmark Mineral Intelligence Praseodymium-Neodymium Oxide price for DDP China and CIF North America
Project economics based on Q3 2026 spot pricing

80% EBITDA Margin

High grade and low capex based on excellent infrastructure drive high operating margin

US\$2.3Bn NPV

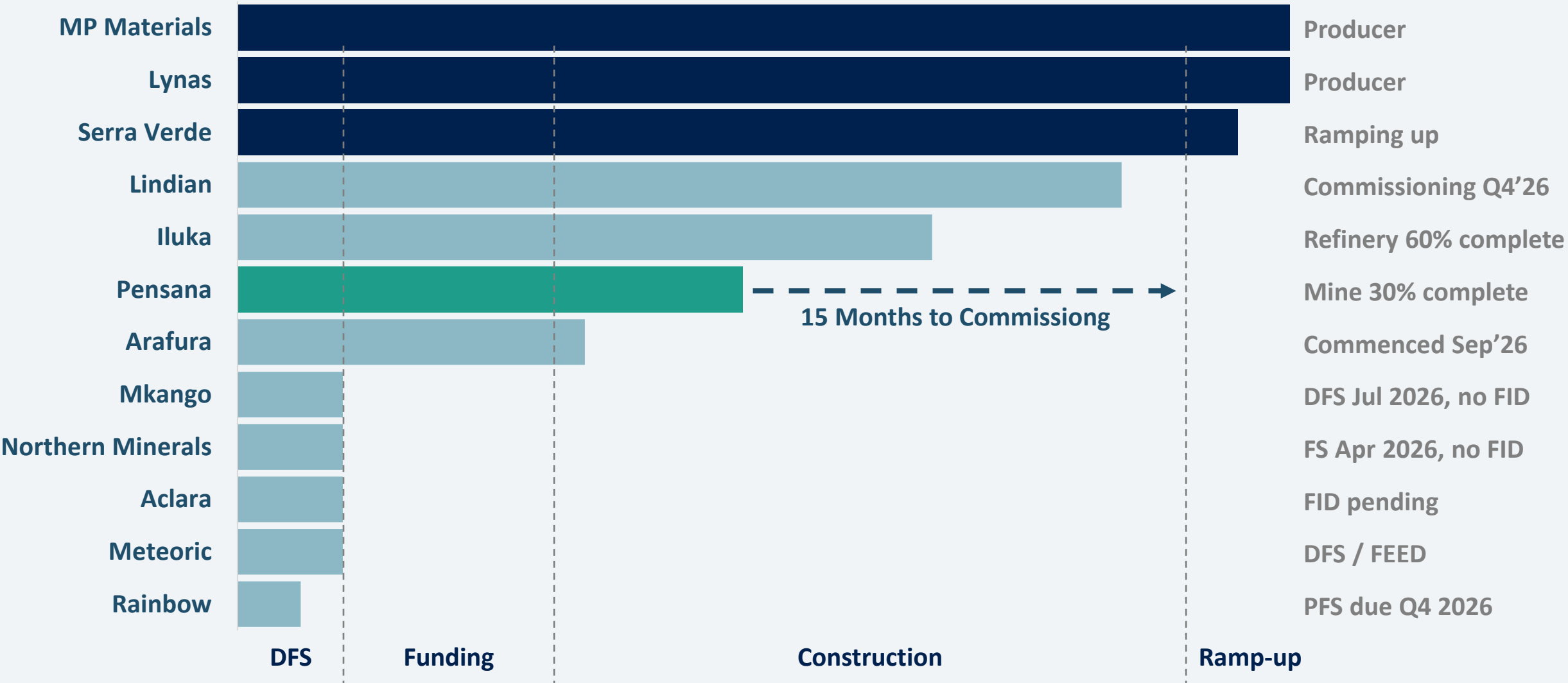
High upfront cash returns with a pay-back period of less than 2 years

No floor price needed

Current prices well above the U.S. Gov backed floor price for MP Materials in May 2025

Longonjo is further de-risked than most developers

Up to 20 years to bring a mine from exploration to production

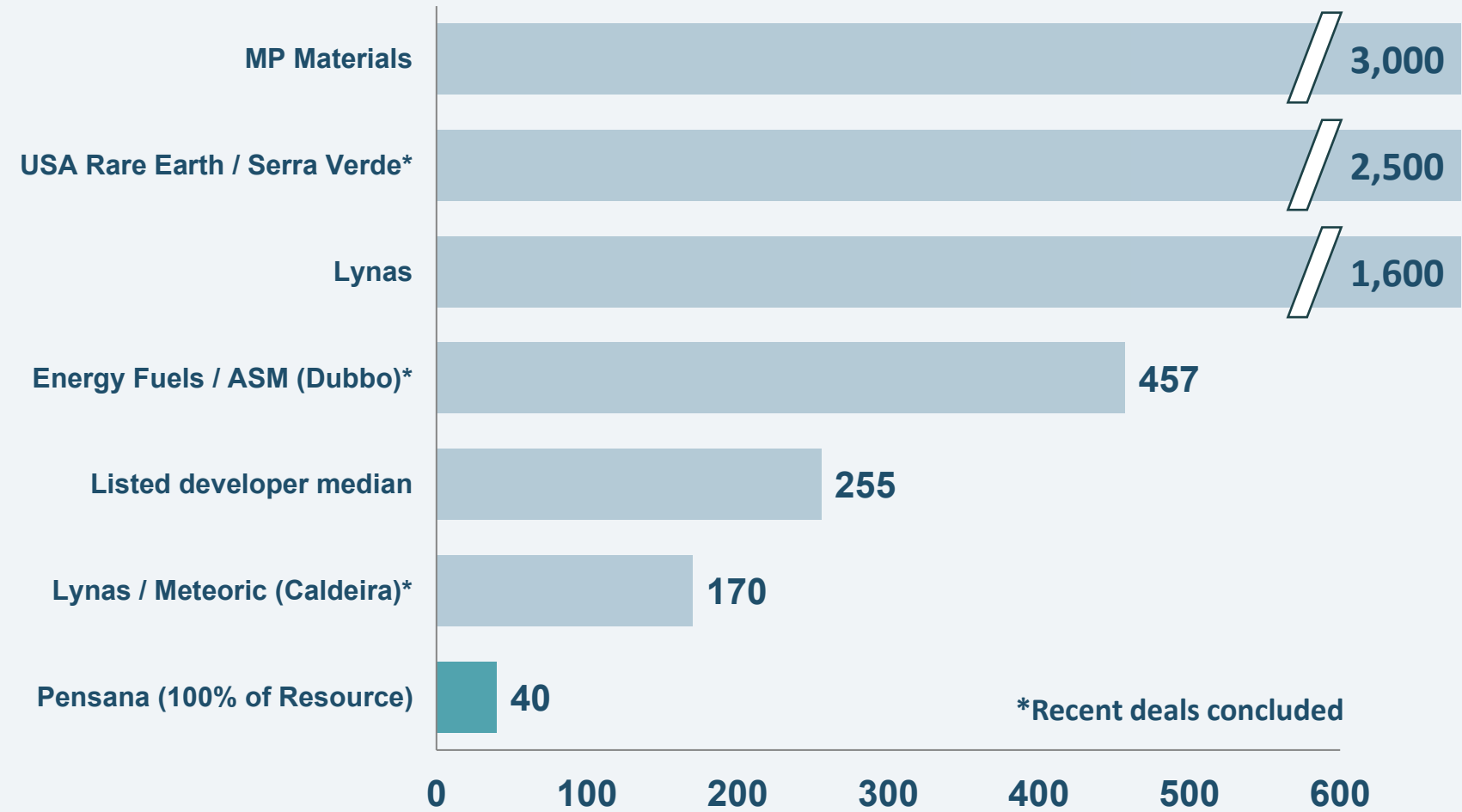


Note: Pensana's Longonjo commissioning date based on when the remaining equity is deployed

Longonjo set to become one of the world's largest mines

Significantly undervalued compared with existing major producers

EV per TREO Resource (US\$/t)



*Recent deals concluded

Note
Total Rare Earth Oxides (TREO)
Market capitalisation as at 20 October 2026
Resource data as per latest published financial statements

Pensana US\$40/t
One of the world’s largest rare earth mines, currently in construction

Meteoric US\$170/t
Acquired by Lynas for US\$170/t, representing a premium for a project still at DFS stage

Lynas US\$1,600/t
Well established Australian producer of separated rare earth materials

MP Materials US\$3,000/t
U.S. integrated producer of rare earth products with mining, refining and magnet capabilities

Brazil rare earths: Project landscape and policy alignment

Rare earth sector subject to geopolitical tension amid recent Brazil elections



1 Serra Verde USA Rare Earth

HIGH FRICTION

- 10% Pentagon equity and US DFC loan
- Locked 15-year raw export to Oklahoma
- Status: Operational/Ramp-up

2 Carina Aclara Resources

DOWNSTREAM FRICTION

- Backed by US DFC and JOGMEC
- Direct carbonate export to Louisiana
- Status: FS

3 Colossus Viridis

HIGH ALIGNMENT

- Funded by BNDES (Brazilian development bank)
- Supplies Brazil's MagBras magnet programme
- Status: DFS

4 Caldeira Lynas / Meteoric

HIGH ALIGNMENT

- A\$968m all-share acquisition by Lynas
- Onshore oxide separation circuit
- Status: DFS

5 Bahia Project Energy Fuels

HIGH FRICTION

- 100% US-owned monazite play
- Monazite carries a uranium by-product
- Status: Exploration

6 Itarantim IMC Rare Earths

DOWNSTREAM FRICTION

- High-grade terbium / magnet ionic clay
- Target for export quota constraints
- Status: Exploration

7 Monte Alto Brazilian Rare Earths

HIGH ALIGNMENT

- Separation refinery planned at Camaçari, Bahia
- Pilot plant commissioned; Bahia state MoU
- Status: FS

Policy alignment

- **High alignment** onshore processing / BNDES backing
- **Downstream friction** target for raw-export restriction
- **High friction** US-backed / strongest state pushback

Brazil favours projects that process onshore, Raw-export models backed by US capital face the strongest regulatory pushback

This presentation and any additional documents presented (together the “Presentation Materials”) are being supplied to you solely for information only. The Presentation Materials do not constitute or form part of any offer or invitation to sell or issue, or any solicitation of any offer to acquire or subscribe for, any securities issued or issuable by Pensana Plc (the “Company”) or any of the business or assets described herein, nor shall any part of it nor the fact of its distribution form part of or be relied on in connection with any contract or investment decision relating thereto, nor does it constitute a recommendation or inducement to enter into any contract or commitment regarding the securities of the Company. In particular, this document and the information contained herein do not constitute an offer of securities for sale in the United States.

The Presentation Materials do not contain all the information that a prospective investor may require about the Company or its business, and have not been fully verified by the Company. It is not a complete statement of material information and is subject to updating, revision and amendment in any way without notice or liability to any party. Recipients of these slides and/or persons attending this presentation who are considering a purchase of ordinary shares in the Company are reminded that any such purchase must be made solely on the basis of the information that the Company has officially released into the public domain. Except where stated, the information disclosed in the Presentation Materials (“Information”) relates to the proposed business of the Company at the date of this document. This presentation does not contain advice relating to legal, taxation or investment matters. Whilst all reasonable care has been taken to ensure that the facts stated in these slides and this presentation are accurate and the forecasts, opinions and expectations contained in these slides and this presentation are fair and reasonable, the information contained in this document has not been independently verified and accordingly no representation or warranty, express or implied, is made by the Company or any of its subsidiaries, directors, employees, agents and consultants as to the accuracy, fairness or completeness of the information or opinions contained in these slides or this presentation and no reliance should be placed on the accuracy, fairness or completeness of the information contained in these slides and this presentation. The Company and its subsidiaries, directors, employees, agents and consultants shall have no liability (including liability to any person by reason of negligence or negligent misstatement) for any statements, opinions, information or matters (express or implied) arising out of, contained in or derived from, or for any omissions from the Presentation Materials, except liability under statute that cannot be excluded. The information in the Presentation Materials have been provided by the Company or obtained from publicly available sources. No reliance may be placed for any purposes whatsoever on the information or opinions contained in the Presentation Materials or on their completeness.

The Presentation Materials may contain reference to certain intentions, expectations and plans of the Company (“forward looking statements”). Those intentions, expectations and plans may or may not be achieved. Any forward-looking statements are subject to inherent risks and uncertainties and are based on certain assumptions that may not be met or on which views may differ. The performance and operations of the Company may be influenced by a number of factors, many of which are outside the control of the Company. Actual future results may be materially different. No representation or warranty, express or implied, is made by either the Company or any of its directors, officers, employees, advisers or agents that any intentions, expectations or plans will be achieved either totally or partially or that any particular rate of return will be achieved. You are cautioned against relying upon any forward-looking statement in this document which speak only as of the date of this document. The Company will not undertake any obligation to release publicly any revisions to these forward-looking statements to reflect events, circumstances and unanticipated events occurring after the date of this presentation except as required by law or by a regulatory authority. Past performance of the Company or its shares cannot be relied on as a guide to future performance.

Neither this document, nor any copy of it, may be taken or transmitted into any jurisdiction where it would be unlawful to do so. Any failure to comply with this restriction may constitute a violation of relevant local securities laws.

The Presentation Materials do not contain an offer of securities in the Company, nor an invitation to apply for such securities. The document does not involve or imply a recommendation or a statement of opinion in respect of whether to buy, sell or hold a financial product. You should carry out your own independent investigations and assessment of the Information before acting and if you

are in any doubt about the information and statements in this presentation you should obtain professional advice from a person authorised by the Financial Conduct Authority who specialises in advising on securities of the kind described in the Presentation Materials.

The Presentation Materials remain the property of the Company and may not be reproduced, distributed, transmitted or published (in whole or in part) without the prior written consent of the Company. Information in this presentation which is attributed to a named third party source has not been checked or verified by the Company.

Neither this document nor any copy of it may be taken or transmitted into the United States of America, its territories or possessions or distributed, directly or indirectly, in the United States of America, its territories or possessions. Neither this document nor any copy of it may be taken or transmitted into Australia, Canada, Japan or the Republic of South Africa or to any securities analyst or other person in any of those jurisdictions. Any failure to comply with this restriction may constitute a violation of United States, Australian, Canadian, Japanese or South African securities law. The distribution of this document in other jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about and observe such restrictions.

This document has been prepared in compliance with English law and English Courts will have exclusive jurisdiction over any disputes arising from or connected with the Presentation Materials.